

Dear Team IRM,

It is with great pride that I extend my heartfelt appreciation to each one of you. Your dedication, professionalism, and relentless efforts have been the driving force behind IRMEL's continued progress during the **FY 2025-26**. The commitment demonstrated across Projects, Operations, Marketing and all other functions has been truly commendable and reflects the strong foundation of teamwork within the organization.

I would like to place on record my sincere appreciation for the unwavering guidance, trust, and support extended by the Board of Directors, whose stewardship has been instrumental in shaping the Company's growth and strengthening its foundation. I also express my deepest gratitude to Dr. Rajiv I. Modi, Chairman, for his continued encouragement and visionary leadership.



I would also like to specially acknowledge the leadership of our GA Heads, whose direction, ownership, and strategic clarity have been instrumental in driving performance across regions. Equally, the tireless efforts of our field execution teams and site engineers deserve recognition, their on ground commitment, responsiveness, and focus have played a critical role in translating plans into tangible progress. Their contribution has been central to our overall achievements during the year.



This year stands as a testament to what we can achieve together. We delivered significant milestones across our business. The commissioning of 39 new CNG stations, taking our CNG network to **150 CNG stations**, highlights our strong execution capabilities and expanding footprint

across multiple geographical areas. Our entry into LNG retailing through the commissioning of our first LNG dispensing facility marks an important step toward cleaner fuel solutions and future-ready growth.

Our infrastructure expansion remained robust, with unprecedented laying of **34 km of steel** pipeline and over **321 km of MDPE** network added, strengthening last-mile connectivity. We also progressed strategically with the finalization of new CGS connectivity schemes at NT and DGS, reinforcing our long-term growth backbone.



Customer growth continued to be encouraging, with the addition of **8,000+ PNG** Domestic connections, 89 Commercial & 11 Industrial connections alongside steady expansion in industrial and commercial segments demonstrating increasing trust in PNG as a clean and reliable fuel.

On the commercial and sustainability front, we undertook several impactful initiatives. The MoU with Tamil Nadu State Transport Corporation for conversion of diesel buses to CNG is a significant step toward both volume growth and environmental responsibility. Our CBG sourcing initiatives and focus on renewable energy integration.

We accelerated the development and implementation of Captive Solar Project as sustainable energy solutions. This strategic shift not only reinforces our commitment to environmental responsibility but is also expected to substantially reduce landed power costs, delivering meaningful operational savings.

These achievements are a direct reflection of your hard work, coordination, and commitment. I sincerely thank each one of you for your invaluable contribution and for consistently striving for excellence.

As we step into the new financial year, I encourage you to continue this momentum with the same passion, discipline, and innovative spirit. With your continued support, I am confident that IRM Energy Limited will achieve even greater milestones and strengthen its role in India's clean energy transition.

Let us move forward together with renewed energy and focus.

Warm regards,

**M. K. Sharma**  
Chief Executive Officer